

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

RAE BELL ARBOGAST

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.c

Introduction to Incident Command System, ICS-100

Issued this 16th Day of January, 2019



A handwritten signature in black ink that reads "Steven P. Heidecker".

Steven P. Heidecker
Acting Deputy Superintendent
Emergency Management Institute